

# HAVAS

## WEBCAST CALL

### **FULL YEAR 2025 Results**

**February 17, 2026 at 6:00pm CET**

## SPEAKERS

**Yannick Bolloré, Chairman & CEO**  
**François Laroze, CFO & COO**

## WEBCAST LINK

<https://havas.engagestream.companywebcast.com/2026-02-17-2025fy>

Audience members must **connect 10 minutes in advance** of the scheduled time to avoid connection delays on the bridge.