

HAVAS

WEBCAST CALL

FULL YEAR 2025 Results

February 17, 2026 at 6:00pm CET

SPEAKERS

Yannick Bolloré, Chairman & CEO
François Laroze, CFO & COO

WEBCAST LINK

<https://havas.engagestream.companywebcast.com/2026-02-17-2025fy>

Audience members must **connect 10 minutes in advance** of the scheduled time to avoid connection delays on the bridge.