

HAVAS

WEBCAST CALL

Third Quarter 2025 Revenue
October 14, 2025, at 6:00pm CET

SPEAKER

François Laroze
Chief Finance Officer
& Chief Operating Officer

WEBCAST LINK

<https://havas.engagestream.companywebcast.com/2025-10-14-2025q3>

Audience members must **connect 10 minutes in advance** of the scheduled time to avoid connection delays on the bridge.