

FINAL DRAFT - SUBJECT TO SHAREHOLDERS APPROVAL

NOTE ABOUT TRANSLATION:

This document is an English translation of a deed (to be) executed in the Dutch language. In preparing this document, an attempt has been made to translate as literally as possible without jeopardising the overall continuity of the text. Inevitably, however, differences may occur in translation and if they do, the Dutch text will govern by law. In this translation, Dutch legal concepts are expressed in English terms and not in their original Dutch terms. The concepts concerned may not be identical to concepts described by the English terms as such terms may be understood under the laws of other jurisdictions.

AMENDMENT TO THE ARTICLES OF ASSOCIATION

(Havas N.V.)

This [●] day of [●] two thousand twenty-five, there appeared before me, Michel Pieter van Agt, civil law notary officiating in Amsterdam, the Netherlands: [●].

The person appearing declared the following:

on the [•twenty-eighth] day of [•May] two thousand twenty-five the general meeting of shareholders of **Havas N.V.**, a public company under Dutch law (*naamloze vennootschap*), having its registered office (*statutaire zetel*) in Amsterdam, the Netherlands and its office address at 29-30, quai de Dion Bouton, 92800 Puteaux, France, registered with the Dutch trade register under number 95011439 (**Company**), resolved to partially amend the articles of association of the Company, as well as to authorize the person appearing to have this deed executed. The adoption of such resolutions is evidenced by a copy of the minutes of the general meeting of shareholders, which shall be attached to this deed (*Annex*).

The articles of association of the Company have most recently been amended by a notarial deed of conversion, executed on the ninth day of December two thousand twenty-four, before M.P. van Agt, aforementioned.

In implementing the aforementioned resolution, the articles of association of the Company are hereby amended as follows.



Amendment

Article 5, paragraph 1 is amended and shall read as follows:

"5.1 The authorized capital of the Company amounts to eight hundred million six euro (EUR 800,000,006) and is divided into two hundred million (200,000,000) Ordinary Shares, with a nominal value of two euro (EUR 2) each, two hundred million (200,000,000) Special Voting Shares A, with a nominal value of two euro (EUR 2) each, and one (1) Special Voting Share B, with a nominal value of six euro (EUR 6)."

Final statement

Finally, the person appearing has declared that at the time this amendment to the articles of association takes effect, the issued capital of the Company equals $[\bullet]$ euro (EUR $[\bullet]$), divided into $[\bullet]$ ($[\bullet]$) Ordinary Shares with a nominal value of two euro (EUR 2) each, numbered 1 up to and including $[\bullet]$.

End

The person appearing is known to me, civil law notary.

This deed was executed in Amsterdam, the Netherlands, on the date stated in the first paragraph of this deed. The contents of the deed have been stated and clarified to the person appearing. The person appearing has declared not to wish the deed to be fully read out, to have noted the contents of the deed timely before its execution and to agree with the contents. After limited reading, this deed was signed first by the person appearing and thereafter by me, civil law notary.